



water & sanitation

Department:
Water and Sanitation
REPUBLIC OF SOUTH AFRICA

DUE AT 11:00 ON

BID CLOSING DATE: 27 AUGUST 2025

BID: DWS07-0725WTE

**APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER TO ASSIST WITH
THE OPERATIONAL ESTABLISHMENT OF THE NATIONAL WATER
RESOURCES INFRASTRUCTURE AGENCY (NWRIA) WITHIN 18 MONTHS**

SUBMIT BID DOCUMENTS TO:

POSTAL ADDRESS:
DIRECTOR-GENERAL:
DEPARTMENT OF WATER AND SANITATION
PRIVATE BAG X313
PRETORIA, 0001

OR

TO BE DEPOSITED IN:
THE BID BOX AT THE ENTRANCE
OF ZWAMADAKA BUILDING
157 FRANCIS BAARD STREET
PRETORIA, 0002

Briefing Session or Clarification Meeting

Date: 06 August 2025

Time: 10:00am

Venue: Microsoft Teams

[Join the meeting now](#)

Meeting ID: 317 454 518 423 9

Passcode: FW3zD7ev

NB: Bid documents should be downloaded before the briefing session.

NB: Please note that the venue for compulsory briefing/ clarification meeting does not provide parking, therefore service providers are requested to arrive early to make their own parking arrangements at their own cost and own risk.

BIDDER: (Company Address or Stamp)

**COMPILED BY: DEPARTMENT OF WATER AND SANITATION
CHIEF DIRECTORATE: WATER INSTITUTIONS GOVERNANCE**

**PART A
INVITATION TO BID**

YOU ARE HEREBY INVITED TO BID FOR REQUIREMENTS OF THE (NAME OF DEPARTMENT/ PUBLIC ENTITY)					
BID NUMBER:	DWS07-0725WTE	CLOSING DATE:	27 AUGUST 2025	CLOSING TIME:	11:00am
DESCRIPTION	APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER TO ASSIST WITH THE OPERATIONAL ESTABLISHMENT OF THE NATIONAL WATER RESOURCES INFRASTRUCTURE AGENCY (NWRIA) WITHIN 18 MONTHS				
BID RESPONSE DOCUMENTS MAY BE DEPOSITED IN THE BID BOX SITUATED AT (STREET ADDRESS)					
THE BID BOX. AT THE ENTRANCE OF ZWAMADAKA BUILDING					
157 FRANCIS BAARD STREET, PRETORIA 0001					
BIDDING PROCEDURE ENQUIRIES MAY BE DIRECTED TO			TECHNICAL ENQUIRIES MAY BE DIRECTED TO:		
CONTACT PERSON	Bid Office		CONTACT PERSON	Mr. Bongani Ngubane	
TELEPHONE NUMBER			TELEPHONE NUMBER		
E-MAIL ADDRESS	bidenquirieswte@dws.gov.za		E-MAIL ADDRESS	NgubaneB@dws.gov.za	
SUPPLIER INFORMATION					
NAME OF BIDDER					
POSTAL ADDRESS					
STREET ADDRESS					
TELEPHONE NUMBER	CODE		NUMBER		
CELLPHONE NUMBER					
FACSIMILE NUMBER	CODE		NUMBER		
E-MAIL ADDRESS					
VAT REGISTRATION NUMBER					
SUPPLIER COMPLIANCE STATUS	TAX COMPLIANCE SYSTEM PIN:		OR	CENTRAL SUPPLIER DATABASE No:	MAAA
B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE	TICK APPLICABLE BOX] <input type="checkbox"/> Yes <input type="checkbox"/> No		B-BBEE STATUS LEVEL SWORN AFFIDAVIT		TICK APPLICABLE BOX] <input type="checkbox"/> Yes <input type="checkbox"/> No
[A B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE/ SWORN AFFIDAVIT (FOR EMES & QSEs) MUST BE SUBMITTED IN ORDER TO QUALIFY FOR PREFERENCE POINTS FOR B-BBEE]					
ARE YOU THE ACCREDITED REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS /SERVICES /WORKS OFFERED?	<input type="checkbox"/> Yes <input type="checkbox"/> No [IF YES ENCLOSE PROOF]		ARE YOU A FOREIGN BASED SUPPLIER FOR THE GOODS /SERVICES /WORKS OFFERED?		<input type="checkbox"/> Yes <input type="checkbox"/> No [IF YES, ANSWER PART B:3]
QUESTIONNAIRE TO BIDDING FOREIGN SUPPLIERS					
IS THE ENTITY A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE A BRANCH IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE A PERMANENT ESTABLISHMENT IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
DOES THE ENTITY HAVE ANY SOURCE OF INCOME IN THE RSA?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
IS THE ENTITY LIABLE IN THE RSA FOR ANY FORM OF TAXATION?			<input type="checkbox"/> YES <input type="checkbox"/> NO		
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX COMPLIANCE STATUS SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 2.3 BELOW.					

PART B
TERMS AND CONDITIONS FOR BIDDING

1. BID SUBMISSION:
1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED–(NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
1.3. THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, THE NEC3: ENGINEERING AND CONSTRUCTION CONTRACT (NEC 3 ECC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT.
2. TAX COMPLIANCE REQUIREMENTS
2.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
2.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
2.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
2.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

NB: FAILURE TO PROVIDE / OR COMPLY WITH ANY OF THE ABOVE PARTICULARS MAY RENDER THE BID INVALID.

SIGNATURE OF BIDDER:

CAPACITY UNDER WHICH THIS BID IS SIGNED:
(Proof of authority must be submitted e.g., company resolution)

DATE:

PRICING SCHEDULE
(Professional Services)

NAME OF BIDDER:	BID NO.: DWS07-0725WTE
CLOSING TIME 11:00	CLOSING DATE: 27 AUGUST 2025

OFFER TO BE VALID FOR **120** DAYS FROM THE CLOSING DATE OF BID. **27 AUGUST 2025**

ITEM NO	DESCRIPTION	BID PRICE IN RSA CURRENCY **(ALL APPLICABLE TAXES INCLUDED)
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1. The accompanying information must be used for the formulation of proposals.
2. Bidders are required to indicate a ceiling price based on the total estimated time for completion of all phases and including all expenses inclusive of all applicable taxes for the project. R.....
3. PERSONS WHO WILL BE INVOLVED IN THE PROJECT AND RATES APPLICABLE (CERTIFIED INVOICES MUST BE RENDERED IN TERMS HEREOF)

4. PERSON AND POSITION	HOURLY RATE	DAILY RATE
-----	R-----	-----
-----	R-----	-----
-----	R-----	-----
-----	R-----	-----
-----	R-----	-----

5. PHASES ACCORDING TO WHICH THE PROJECT WILL BE COMPLETED, COST PER PHASE AND MAN-DAYS TO BE SPENT		
-----	R-----	----- days
-----	R-----	----- days
-----	R-----	----- days
-----	R-----	----- days

- 5.1 Travel expenses (specify, for example rate/km and total km, class of airtravel, etc). Only actual costs are recoverable. Proof of the expenses incurred must accompany certified invoices.

DESCRIPTION OF EXPENSE TO BE INCURRED	RATE	QUANTITY	AMOUNT
-----	R.....
-----	R.....

.....R.....
R.....
 TOTAL: R.....

** "all applicable taxes" includes value-added tax, pay as you earn, income tax, unemployment insurance fund contributions and skills development levies.

5.2 Other expenses, for example accommodation (specify, eg. Three star hotel, bed and breakfast, telephone cost, reproduction cost, etc.). On basis of these particulars, certified invoices will be checked for correctness. Proof of the expenses must accompany invoices.

DESCRIPTION OF EXPENSE TO BE INCURRED	RATE	QUANTITY	AMOUNT
.....	R.....
.....	R.....
.....	R.....
.....	R.....
TOTAL: R.....			

6. Period required for commencement with project after acceptance of bid
7. Estimated man-days for completion of project
8. Are the rates quoted firm for the full period of contract? *YES/NO
9. If not firm for the full period, provide details of the basis on which adjustments will be applied for, for example consumer price index.

.....

*[DELETE IF NOT APPLICABLE]

Any enquiries regarding bidding procedures may be directed to the –

Department of Water and Sanitation
157 FRANCIS BAARD STREET
PRETORIA, 0002

For Technical enquiries: Mr. Bongani Ngubane
Contact person: NgubaneB@dws.gov.za

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest¹ in the enterprise, employed by the state? **YES/NO**

2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

2.2 Do you, or any person connected with the bidder, have a relationship with any person who is employed by the procuring institution? **YES/NO**

2.2.1 If so, furnish particulars:

.....

2.3 Does the bidder or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest in the enterprise have any interest in any other related enterprise whether or not they are bidding for this contract? **YES/NO**

2.3.1 If so, furnish particulars:

.....

3 DECLARATION

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

I, the undersigned, (name)..... in submitting the accompanying bid, do hereby make the following statements that I certify to be true and complete in every respect:

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium² will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.5 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.6 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.7 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature

.....
Date

.....
Position

.....
Name of bidder

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

1.1 The following preference point systems are applicable to invitations to tender:

- the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and

1.2 To be completed by the organ of state

The applicable preference point system for this tender is the 80/20 preference point system.

1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:

- (a) Price; and
- (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.

1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. DEFINITIONS

- (a) **“tender”** means a written offer in the form determined by an organ of state in response to

an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;

- (b) “**price**” means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) “**rand value**” means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) “**tender for income-generating contracts**” means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) “**the Act**” means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. **FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES**

3.1. **POINTS AWARDED FOR PRICE**

3.1.1 **THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS**

A maximum of 80 or 90 points is allocated for price on the following basis:

$$\begin{array}{ccc} \mathbf{80/20} & \mathbf{or} & \mathbf{90/10} \\ \\ Ps = 80 \left(1 - \frac{Pt - P_{min}}{P_{min}} \right) & \text{or} & Ps = 90 \left(1 - \frac{Pt - P_{min}}{P_{min}} \right) \end{array}$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. **FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT**

3.2.1. **POINTS AWARDED FOR PRICE**

A maximum of 80 or 90 points is allocated for price on the following basis:

$$\begin{array}{ccc} \mathbf{80/20} & \mathbf{or} & \mathbf{90/10} \\ \\ Ps = 80 \left(1 + \frac{Pt - P_{max}}{P_{max}} \right) & \text{or} & Ps = 90 \left(1 + \frac{Pt - P_{max}}{P_{max}} \right) \end{array}$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
- (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,
- then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

he specific goals allocated points in terms of this tender	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (80/20 system) (To be completed by the tenderer)
Women	5	
People with disability	5	
Youth (35 and below)	5	
Location of enterprise (Province)	2	
B-BBEE status level contributors from level 1 to 2 which are QSE or EME	3	
Total points for SPECIFIC GOALS	20	

DECLARATION WITH REGARD TO COMPANY/FIRM

- 4.3. Name of company/firm.....
- 4.4. Company registration number:

4.5. TYPE OF COMPANY/ FIRM

- ☐ Partnership/Joint Venture / Consortium
- ☐ One-person business/sole propriety
- ☐ Close corporation
- ☐ Public Company
- ☐ Personal Liability Company
- ☐ (Pty) Limited
- ☐ Non-Profit Company
- ☐ State Owned Company

[TICK APPLICABLE BOX]

4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:

- i) The information furnished is true and correct;
- ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
- iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
- iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have –
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation.
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.

..... SIGNATURE(S) OF TENDERER(S)	
SURNAME AND NAME:
DATE:
ADDRESS:

STANDARD EVALUATION CRITERIA IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

THE 80/20 POINTS AWARDED FOR PRICE AND SPECIFIC GOALS

The 80/20 Preferential Procurement System will be used in evaluating these bids:

Evaluation element	Weighting (Points)
SPECIFIC GOALS	20
PRICE	80
Total	100

Price

A maximum of 80 points are allocated for price on the following basis:

$$P_s = 80 \left(1 - \frac{P_t - P_{\min}}{P_{\min}} \right)$$

Where:

P_s = Points scored for comparative price of bid under consideration

P_t = Comparative price of bid under consideration

P_{\min} = Comparative price of lowest acceptable bid

Preference point system

SPECIFIC GOALS	NUMBER OF POINTS TO BE ALLOCATED
Women	5
People with disability	5
Youth (35 and below)	5
Location of enterprise (Province)	2
B-BBEE status level contributors from level 1 to 2 which are QSE or EME	3
Total points for SPECIFIC GOALS	20

Documents Requirement for verification of Points allocation: -

Procurement Requirement

Women

Disability

Youth

Location

B-BBEE status level contributors from level 1 to 2 which are QSE or EME

Required Proof Documents

Full CSD Report

Full CSD Report

Full CSD Report

Full CSD Report

Valid BBBEE certificate/sworn affidavit

Consolidated BEE certificate in cases of Joint Venture

Full CSD Report

The definition and measurement of the goals above is as follows:

Women, disability, and youth:

This will be measured by calculating the pro-rata percentage of ownership of the bidding company which meets this criterion. E.g., Company A has five shareholders each of whom own 20% of the company. Three of the five shareholders meet the criterion, i.e. they are women/disability/youth. Therefore, this bidder will obtain 60% of the points allowable for this goal.

Location of enterprise

Local equals province. Where a project cuts across more than one province, the bidder may be located in any of the relevant provinces to obtain the points.

B-BBEE status level contributors from level 1 to 2 which are QSE or EME

Measured in terms of normal BBBEE requirements.

Note: Formula for calculating points for specific goals

Preference points for entities are calculated on their percentage shareholding in a business, provided that they are actively involved in and exercise control over the enterprise. The following formula is prescribed:

$$PC = Mpa \times \frac{P\text{-own}}{100}$$

Where

PC= Points awarded for specific goal

Mpa= The maximum number of points awarded for ownership in that specific category

P-own = The percentage of equity ownership by the enterprise or business



DEPARTMENT OF WATER AND SANITATION (DWS)

TERMS OF REFERENCE

DWS07-0725WTE: APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER TO ASSIST WITH THE OPERATIONAL ESTABLISHMENT OF THE NATIONAL WATER RESOURCES INFRASTRUCTURE AGENCY (NWRIA) WITHIN 18 MONTHS

THE CHIEF DIRECTORATE; WATER INSTITUTIONS GOVERNANCE

The Department of Water and Sanitation (DWS) requires the services of competent consultants to guide and assist the Department in its endeavors to establish and operationalize the National Water Resources Infrastructure Agency (NWRIA, or “Agency”) State Owned Entity (SOE) Limited, in terms of its founding legislation.

1. BACKGROUND

- 1.1. The NWRIA is being created in terms of the South African National Water Resource Infrastructure Agency SOE Limited Act, Act 34 of 2024 (“the Act”). The Agency will be scheduled as a major public entity in terms of Schedule 2 of the Public Finance Management Act, Act 1 of 1999, and will be tasked with the development, management, and financing of national water resources infrastructure (NWRI)³. Its establishment will bring together functions now carried out by the DWS and the Trans Caledon Tunnel Authority (TCTA), specifically the Infrastructure Management Branch (excluding the Construction Unit) and Water Trading Entity (WTE) of DWS, as well as the whole of the TCTA.

The NWRIA will enable the leveraging of revenue from all national water resource infrastructure assets for further development of infrastructure. The Government currently has a national water resource infrastructure development program of approximately R100 billion, but the current institutional structure is not optimally suited to raise funds of this magnitude.

It is foreseen that the NWRIA will remove the current inefficiencies of having two separate organizations responsible for the funding, development, operation and maintenance of the NWRI. The NWRI is critical for the economic development of South Africa and its adaptation to climate change, hence the importance of establishing the most effective institutional arrangements to manage it.

³ The National Water Resources Strategy (NWRS) (2004) defines NWRI as “schemes that are of wider importance (than local schemes) because they transfer water across national boundaries or between water management areas, serve multiple user sectors or large geographic areas, comprise several interconnected catchments, or serve a strategic purpose, such as the generation of electricity for the national grid”.

First, it is necessary to review the current dispensation. The following is an extract taken from the Agency Business Case (Version 10):

*The **Infrastructure Management Branch** (IMB) is a ring-fenced branch within the DWS, which manages a range of water resources infrastructure, including national, regional and local. The accumulated cost of the infrastructure in 2023 is R127bn, with a Net Book Value (NBV) of R98bn which includes intangible assets in Lesotho and Eswatini of R28bn.*

The responsibility for operating and maintaining water resources schemes that are of regional or local importance, or which mainly serve one user sector, such as agriculture or a single municipality, are being transferred to the appropriate water user associations and water services institutions. In the case of agricultural schemes, DWS has transferred operation and maintenance of five (5) schemes to WUAs and fourteen (14) to Irrigation Boards. After establishment of the Agency the WUA and Water Boards will continue to operate and maintain schemes transferred to them however the Agency will take ownership of the schemes.

The Infrastructure Management Branch consists of four chief directorates: Construction, Engineering Services, Infrastructure Development and Operations Management. Operations Management is divided into four management clusters namely, northern, southern, eastern and central.

*The IMB performs the following **functions**:*

- *Detailed design and feasibility studies of new infrastructure: design, project management, funding, construction and commissioning of water resources infrastructure.*
- *Asset management of national water resources infrastructure, including ensuring that the safety of dams and related infrastructure is maintained; ensuring security of the water resources infrastructure.*
- *Facilitation of public and private partnerships and contractual agreements for the utilisation of infrastructure for economic purposes, including recreational use, and generation of hydropower.*
- *Maintenance, operation rehabilitation and refurbishment of water resources infrastructure.*
- *Construction of new water resources infrastructure to meet social water needs and to facilitate economic growth and development, ensuring the procurement, operation, maintenance, rebuilding and disposal of construction equipment, the manufacture and refurbishment of mechanical equipment and providing construction management support services.*

*To perform these functions, the IMB has the following **capacity**:*

- *Operational clusters which ensure effective operation of infrastructure according to operating rules, maintenance, dam surveillance, rehabilitation of infrastructure, and development of system operating rules.*
- *Strategic asset management provides technical support services (operations, mechanical, electrical and civil engineering) for the operation, maintenance, refurbishment and rehabilitation of existing bulk water resource infrastructure.*
- *Engineering services provides engineering, environmental services and support through the implementation of mandated projects for existing and new water resources infrastructure. This includes civil, mechanical, electrical, hydrological and environmental services.*

- Infrastructure development which promotes business principles in the management of infrastructure, which includes managing risks associated with infrastructure implementation, and the management of business risk.

The **Trans-Caledon Tunnel Authority (TCTA)** was created in 1986 as a result of a Treaty signed between RSA and Lesotho on the implementation of the Lesotho Highlands Water Project (LHWP). TCTA was established in terms of Government Notice in 1986 (revised by Government Gazette 21017 in 2000) and promulgated in terms of Chapter 10 of the NWA. TCTA is a major public entity listed in Schedule 2 of the PFMA.

In terms of the Treaty, TCTA is responsible to implement, operate and maintain that part of LHWP Phase 1 located within South Africa, as well as any other functions the Minister directs. TCTA was later given the responsibility to fulfill South Africa's financial obligations for LHWP, particularly to manage the funding of the water transfer element and manage the debt obligations and liability of the project.

In 2002 TCTA was directed to manage the financing and implementation of the R1.4 billion Berg Water Project. Since then, it has also taken on the funding of several other economically viable projects. Currently TCTA is implementing further phases of the Lesotho Highlands project, the Mokolo Crocodile pipeline to Lephalale in Limpopo, augmentation of the Berg River projects through Voelvlei in the Eastern Cape and the uMkhomazi project in KZN.

The TCTA has also moved into the management of water quality in large systems through its implementation of Acid Mine Drainage (AMD) projects designed to protect the quantity of water in the Integrated Vaal River System (IVRS). This is an appropriate function for the NWRIA, but it must be distinguished from 'traditional' municipal wastewater treatment which is the function of municipalities.

The TCTA can only fund projects for which water supply agreements have been concluded with the intended raw water users and for which government has guaranteed an income stream, either explicitly or implied.

Current financing arrangements: Investment in water resources infrastructure is either funded off-budget, through the TCTA which raises the capital from the financial markets, or through parliamentary appropriations to the DWS budget. Operation and maintenance costs are paid from revenues raised through water user charges, levied by DWS. The DWS collects the portion of user charges that is due to the TCTA (Capital Unit Charge, or CUC) to repay the capital loans and project costs. DWS does this through the WTE and pays this amount to TCTA.

The effective operation of the WTE and of revenue generation and management is critical to the sustainable operation, maintenance and refurbishment of the national water resources infrastructure. The WTE has trade debts⁴ owing to them arising from the failure of municipalities and water boards to pay water use charges.

⁴ Municipalities, companies and water boards collectively owe the DWS's Water Trading Entity more than R25 billion for water use. (Engineering New, 15 August 2024).

1.2. AGENCY ESTABLISHMENT PROCESS

a) Legal establishment

The process culminating in the legal establishment of the Agency is underway; key milestones will be the full proclamation of the Act⁵, finalization of the Memorandum of Incorporation, listing of the Agency in Schedule 2 of the PFMA, the appointment of the Board of the NWRIA, and registration with the Companies and Intellectual Property Commission (CIPC). Legal establishment is anticipated to be achieved around mid-2025.

b) Preparation for transfer

Once the NWRIA has been legally established and governance structures appointed, the Board and CEO will oversee the preparation for the transfer of assets, staff, obligations and systems into the new organization. This will include the organizational design, the restructuring of components to be transferred, the ceding of contractual arrangements, the alignment of positions and service conditions, the development of plans, budgets and other PFMA related requirements, the development of necessary systems and procedural requirements, as may be required by the Agency.

c) Transfer

When a satisfactory degree of migration readiness has been achieved, the relevant functions, staff, liabilities and assets will be transferred, as-is, from DWS and TCTA into the Agency. Sections 36(2) and (5) of the Act allow for the date of transfer to be determined by the Minister, and for such determination to be made within 12 months from the legal establishment of the Agency. Section 36(12) of the Act requires that the Minister may not determine the transfer date of the TCTA until such time as the Government of Lesotho has been consulted on the transfer, and an arrangement has been made with the primary creditors of TCTA. All affected staff from both DWS and the TCTA will transfer to the Agency in terms of section 197 of the Labour Relations Act.

Current planning indicates that the Agency should become operational during mid-2026. However, several steps on the critical path rely on externalities which cannot be directly controlled, and may yet delay the transfer:

- An initiative to assess the condition of the NWRI inventory and hence determine the extent of maintenance and refurbishment to be incurred, will commence shortly.
- Agreement on staff transfer agreements, to be reached with organised labour and affected staff.
- Agreement with TCTA lenders on the transfer of loan agreements to the Agency.

1.3. PROJECT OBJECTIVE

The requirement is for a professional services firm to provide independent advisory support to the Agency establishment process described in the section above, in respect of strategic direction, integration, design and development, culminating in an integrated migration plan to guide the seamless transfer of functions, staff, obligations and assets into the new entity, with no disruption in the vital delivery of service to water users.

⁵ The NWRIA Act was proclaimed in February 2025, with the exception of Section 3(2), which has been returned to Parliament for a technical amendment. This is deemed to be merely an administrative process.

1.4. COMPETENCY REQUIREMENTS

1.4.1 The assignment requires a **multi-disciplinary team** with proven capability in the following areas:

- a) Provide overall **strategic guidance** to the establishment process.
- b) **Project management and Project Lead** skills.
- c) **Acquisition, disposal and post-merger integration** of business entities, including the development of business and systems architecture.
- d) **Policy development** in the HR, finance and IT domains.
- e) The **governance, risk and compliance** environment of the public sector.
- f) **Familiarity with the bulk water infrastructure and supply environment, including** the applicable legislation, policies, institutional arrangements.
- g) **Operations and maintenance** of civil and electro-mechanical infrastructure.
- h) Infrastructure **asset lifecycle management**.
- i) Managing the **performance of state-owned entities**.
- j) **Financial and business analytical** capability, to assess financial performance, viability, and sustainability.
- k) **Financial markets, credit risk and the borrowing environment**.
- l) **Stakeholder management, change management and communications**.
- m) **Organisational design and development**, development of job profiles and grading.
- n) **Labour legislation**, including the application of Section 197 of LRA. and negotiations

1.4.2 Team Composition:

The engagement team of the bidder should ideally comprise of the following individuals

- Project Team Lead (Engagement Partner)
- 2 Senior Accounting Professionals (Manager level)
- 2 Senior Lawyers/Advocates
- 2 qualified Professional Engineers
- 2 HR practioners
- 2 Change Management Practioners
- 2 IT Systems Management specialist

1.5. A PHASED APPROACH

The assignment deliverables will follow a phased approach, as follows:

1.5.1 Phase 0: Inception

The focus will be on confirming and articulating the full implications of the statutory requirements on the Agency, notably Sections 5 and 6 of the NWRIA Act, and enhancing the transitional approach and transition plan. This is an opportunity for the consultant to develop a full understanding of the project through stakeholder engagement, and to demonstrate it by proposing a clear and logical transition plan, supplementing the pre-existing planning of the client. The consultant should also demonstrate understanding of the complexities of the water sector and public sector infrastructure development, in general. This phase will culminate in the acceptance by the Agency Board of an inception report, no later than two months after the signing of the engagement contract.

1.5.2 Phase 1: Design

The insights gained and planning reflected in the inception report, along with the NWRIA Act, will guide this phase. DWS and TCTA have already established six functionally denominated implementation workstreams (Finance, IT, Governance & Risk, HR & Change, Legal, and Technical & Operations). The consultant will work closely with the workstreams in the development of deliverables and support the existing Project Management Office (PMO) situated within DWS. Key focus areas will be financial sustainability validation and the design and development of various options across the workstreams. Deliverables will require Board approval, who holds the design prerogative.

1.5.3 Phase 2: Close Out

The consultant will develop a close report, reflecting the work done and the recommendations made.

2. SCOPE AND DELIVERABLES

Several tasks and deliverables have already been identified by the PMO; the understanding of these would be enhanced by the consultant's inputs during the Inception phase. By their nature, some tasks will be for the workstream to perform, whereas other tasks will require independence, dedicated attention and specialized insight, and will be within scope for the consultant to perform. Many of the key tasks will culminate in deliverables, which are to be tabled at the Agency Board. The following table sets out the tasks within scope for the consultant, along with the associated deliverables.

#	Tasks	Workstream	Deliverable	Timeframe for completion	Board approval (Y/N)
Phase 0: Inception					
0	Confirm and articulate the full implications of the statutory requirements on the Agency and enhance the transitional approach and transition plan. Confirmation of scope.	Across all	Inception report	Month 2	Yes
Phase 1: Design					
1	Design an interim organogram of the Agency based on the mandate conferred by the Act, and the functions and powers required to fulfil it.	HR & Change	Interim organogram	Month 3	No

#	Tasks	Workstream	Deliverable	Timeframe for completion	Board approval (Y/N)
2	Develop a change management and communication strategy with an implementation plan.	HR & Change	CM and Comms strategy	Month 3	Yes
3	Develop IT policies for Agency, drawing on pre-existing.	IT	Policies and procedures bundle	Month 9	Yes
4	Develop HR policies for Agency, drawing on pre-existing.	HR & Change			
5	Develop Finance policies for Agency, drawing on pre-existing.	Finance			
6	Review and validate the financial model underpinning financial sustainability of the Agency from first assumptions.	Finance	Report on financial sustainability	Month 9	Yes
7	Develop options for an enhanced off-budget funding mechanism through the new pricing strategy.				
8	Develop tactical options to improve revenue collection and debt recovery within the WTE-water user interface.				
9	Develop options for dealing with current ring-fenced TCTA projects in the Agency environment.				
10	Assess the as-is state of technical functions, projects & contracts.	Technical & Operations	T&O migration readiness report	Month 10	Yes
11	Develop funding options to mitigate the NWRI maintenance and refurbishment backlog.				
12	Develop program for new infrastructure build, rehabilitation and maintenance				
13	Develop procedures for operational asset transfer.				
14	Design an optimal organogram for the NWRIA, based on the interim structure, supported by a competency framework.	HR & Change	HR migration readiness report	Month 10	Yes
15	Develop an HR migration plan, with migration readiness indicators to be monitored and managed.				
16	Develop standard employment contracts with conditions of service (for new employment).				
17	Provide legal support in respect of staff transfer agreements.				
18	Develop strategic options for achieving employment parity.	IT	Business & systems architecture	Month 10	Yes
19	High-level design of the structure, components, functionality, scalability, and performance of the systems of the Agency.				

#	Tasks	Workstream	Deliverable	Timeframe for completion	Board approval (Y/N)
20	Ceding of service provider contracts from DWS/TCTA to NWRIA	Legal	Report on contractual arrangements	Month 10	Yes
21	Reconfigure DWS institutional arrangements with major off takers				
22	Reconfigure TCTA institutional arrangements				
23	Provide facilitation services for employee engagements, as required.	HR & Change	N/A	On-going	No
24	Provide expert advisory support, as required (e.g., support Board with developing the Corporate Plan)	All	N/A	On-going	No
25	Develop an integrated migration plan	All	Integrated migration plan	Month 10	Yes
Phase 2: Close Out					
26	Develop a close-out report	All	Close-out report	Month 10	Yes

3. SCOPE OF THE RESOURCES REQUIRED TO DELIVER ON THE ABOVE TO BE ADDED

- A) Qualifications including professional registrations.
- B) Outline all resources (teams that will be required during project implementation including team leader).

4. Experience (should be in line with Items listed under competency).

5. PROJECT TIME FRAMES

This project will span over 18 months and will commence immediately upon approval by the DWS.

6. PROJECT MANAGEMENT

The Department of Water and Sanitation will be the client for the proposed project, Provision should be made in the budget for related administrative, logistical and general support functions for the client on a continuous basis throughout the life cycle of the project.

Mr. Bongani Ngubane Project Manager: National Water Resource Infrastructure Agency of DWS, will be the client interface and overall Project Manager.

7. Requirements for a change of resource.

No resource should be changed without approval from DWS.

8. Award conditions

When necessary and recommended the DWS will Negotiate with the recommended bidder identified in the evaluation process, regarding any terms and conditions including price without offering the same opportunity to any bidder who has not been awarded the status of the recommended bidder.

9. Budget

This will be a lump sum project as per the milestones. Payment will only be effected once a milestone deliverable has been accepted.

The Bidder must ensure that the list below is comprehensive and correct and It will be deemed that the budget as shown in the tables will cover all costs associated with completing the project .

PRICING SCHEDULE.

Lump Sums					
Milestone number	Description	Quantity	Unit	Unit Rate	Fee as at appointment date (Excluding VAT)
1	HR WORK STREAM				
1.1	NWRIA Integrated Inception Report				
1.2	Develop Organogram for NWRIA (Transitional and proposed final organogram)				
1.3	Develop Human Resource Migration Plan				
1.4	Develop and implement Change Management & Communication Strategy Plan for both internal and external target audience				
1.5	Successfully transferred employees using section 197 LRA.				
1.6	Integration of HR policies of WTE and TCTA				
1.7	Full audit verification of the number of employees to be transferred from TCTA and WTE to NWRIA				
2	FINANCE WORK STREAM				
2.1	Successful transfer of TCTA debt to NWRIA. 13 Primary Lenders				
2.2	Proforma Consolidated AFS of NWIRA.2025/26				
2.3	Due Diligence in response to lenders requirements				

Lump Sums					
Milestone number	Description	Quantity	Unit	Unit Rate	Fee as at appointment date (Excluding VAT)
2.4	Financial viability and sustainability Report				
2.5	Revising Business Case and Financial Model				
2.6	Integration of Financial policies of WTE and TCTA				
2.7	Provide expert advisory support, as required (e.g., support Board with developing the Corporate Plan)				
3	LEGAL WORK STREAM				
3.1	Review of Loan agreement and possible amendments.				
3.2	Review, amend and Transfer of all contracts with suppliers of WTE and TCTA				
3.3	Review, amend and transfer off-take agreements of WTE with users to NWIRA as successor in title				
3.4	Transfer of all treaty and non-treaty obligations to the Agency				
3.5	Disestablishment of TCTA				
4	TECHNICAL WORK STREAM				
4.1	Develop Infrastructure Maintenance Policy and Plan of NWIRA				
4.2	WTE and TCTA functions alignment to the NWRIA Bill				
4.3	Review and recommend technical policies, procedures and systems for the NWRIA				

Lump Sums					
Milestone number	Description	Quantity	Unit	Unit Rate	Fee as at appointment date (Excluding VAT)
4.4	Develop and implement transfer procedures of the assets of TCTA and WTE (immovable and movable) to NWIRA				
4.5	Develop funding options to mitigate the NWRI maintenance and refurbishment backlog.				
4.6	Develop program for new infrastructure build, rehabilitation and maintenance				
5	COMMUNICATIONS WORKSTREAM				
5.1	Development of Communication Strategy Plan				
5.2	Implementation of Communication Strategy Plan				
6	IT WORKSTREAM				
6.1	Development and updating of IT Risk Register				
6.2	Data and systems migration Due diligence				
6.3	Data and systems migration Implementation				
6.4	Interface between the TCTA Treasury system or use SAP Treasury model				
7	RISK AND GOVERNANCE WORKSTREAM				
7.1	Development of the Risk Management Plan				
7.2	Develop and maintain Transition Risk Register				

Lump Sums					
Milestone number	Description	Quantity	Unit	Unit Rate	Fee as at appointment date (Excluding VAT)
7.3	Consolidation of Compliance, Risk Management, Ethics, and Governance policies from DWS and TCTA				
7.4	Updating and finalisation of the post Transition Risk Register.				
7.5	Develop Draft Corporate Plan of NWIRA				
8	Estimated Disbursement				
VAT		15%			
TOTAL COST VAT INCL					

ADJUDICATION OF PROPOSALS

- **Administrative Requirements**
- **Phase 1: Mandatory Requirements**
- **Phase 2: Functional Evaluations**
- **Phase 3: Price Evaluation**
- **Phase 4: Preference Points System**

Administrative Requirements

Bidders' proposals must meet the following minimum requirements and supporting documents must be submitted with the completed bid document in a sealed envelope in the bid box on or before the closing date and time.

No	Criteria	Yes	No
1.	Companies must be registered with National Treasury's Central Supplier Database and must submit the CSD report. Provide MAAA number on SBD1		
2.	Tax compliant with SARS (to be verified through CSD and SARS). Attach Tax Compliance status PIN page		
3.	Active registration with Company Intellectual Property Commission (to be verified through CSD and CIPC). Attach copy of CIPC / CIPRO certificate.		
4.	Letter of appointment of duly authorized person to sign bid. Proof of such authority must be submitted with the bid. If by an individual, must be signed by that individual or by someone		

No	Criteria	Yes	No
	on his behalf duly authorised thereto and proof of such authority must be produced.		
5.	If the bid is by a Company, it must be signed by a person duly authorised thereto by a Resolution of a Board of Directors a copy of which Resolution, duly certified by the Chairman of the Company is to be submitted with the bid		
6.	Complete, sign and submit Standard Bidding Documents forms (SBD 1, SBD 3.3, SBD 4, and SBD 6.1		
7.	The service provider (and in the case of a consortium or joint venture – at least one member of such consortium or joint venture) should submit an agreement between the parties must clearly identify the lead partner (if applicable).		
8.	A copy of a valid Letter of Good Standing from the Compensation Commissioner, in terms of the Compensation for Occupational Injuries and Diseases Act (COIDA).		
9.	A valid copy of B-BBEE Status Level Verification Certificate or a valid original sworn affidavit (failure to submit, the Bidder will forfeit the relevant points allocated for B-BBEE under specific goals).		

Evaluation Criteria

Bids will be evaluated in four (4) phases as per PPPFA, Act No.5 of 2000 (PPPFA). The bidder scoring the highest points in phase 4 (Preference Points System) will be recommended for award. The evaluation of bids will be conducted in four (4) phases as follows:

Phase 1: Mandatory Requirements:

Bidders' proposals must meet the following minimum requirements to be considered for further evaluation.

The required supporting documents must be submitted together with the completed bid document in a sealed envelope.

The Bid document must be submitted in the bid box, on or before the closing date and time.

Failure to comply with these requirements will automatically eliminate the bid for further consideration:

No	Criteria		Yes	No
1	The Lead Project Senior Manager must be qualified Chartered Accountant, registered with the South African Institute of Chartered Accountants (SAICA) A valid SAICA membership registration certificate of the Lead Project Senior Manager must be provided.			
2	The team must comprise of a qualified Engineer. A valid membership registration certificate with the Engineering Council of South Africa (ECSA) must be provided.			
3.	The team must comprise of a qualified Advocate or Attorney. A valid certified copy of membership registration certificate of the Advocate or Attorney, with the Legal Practice Council and proof enrollment at High court or higher court must be provided.			

No	Criteria		Yes	No
4	The team must comprise of a qualified HR Practitioner. Attach valid certified copy of proof of registration with SABPP (South African Board for People Practices)			
5	The team must comprise of a qualified Change Management Specialist. A valid certified copy of change management certificate from PROSCI and proof of registration with the Industrial Psychologist the Health and Professions Council of SA (HPCSA) of the Change Management specialist must be submitted.			
6	The team must comprise of a qualified IT systems Management Specialist. Provide proof of registration with IITPSA (Institute of Information Technology Professionals South Africa) the recognized professional body for ICT Practitioners in South Africa.			

Phase 2: Functional Requirements:

Bidders must score at least 65 out of 100 in respect of functionality to qualify for advancement to Phase 3. A bidder that scores less than 65 out of 100 will be regarded as submitting a non-responsive bid and will be disqualified.

Functionality shall be scored using the following information **(to be submitted by the bidder)**:

- Bidding Company's Experience and Track record in Mergers & Acquisitions.
- Qualifications and Experience of Engagement Partner (Team Project Lead)
- Qualifications and Experience of Team members.

Criteria	Sub-Criteria	Points Value	Weight
Bidding Company's Experience and Track record in Mergers & Acquisitions.	<p>The Bidding Company's Experience and Track record in Mergers & Acquisition will be evaluated in the following way:</p> <p>Evaluation Scoring Criteria</p> <p>The Bidder is required to provide the following:</p> <ol style="list-style-type: none"> 1. A detailed Company Profile highlighting the company's experience and expertise in mergers and acquisitions of separate entities. (Maximum points:20) 	40	40%

Criteria	Sub-Criteria	Points Value	Weight
	<ul style="list-style-type: none"> Detailed Company Profile provided, highlighting the company's experience and expertise in managing mergers and acquisitions of entities. <p>Above 10-15 years, or more experience in the management of merge and acquisitions of separate entities.</p> <p>- 20 points</p> <ul style="list-style-type: none"> Detailed Company Profile provided, highlighting the company's experience and expertise in managing mergers and acquisitions of entities. <p>Above 5-10 years of experience or more in the management of mergers and acquisitions of separate mergers</p> <p>- 15 points</p> <ul style="list-style-type: none"> Detailed Company Profile provided highlighting the company's experience and expertise in managing mergers and acquisitions of entities. <p>1-5 years of experience in managing mergers and acquisitions of entities</p> <p>- 10 points</p> <p>Zero points will be awarded to any bidder who did not provide a detailed Company Profile highlighting the company's experience and expertise in managing mergers and acquisitions of entities.</p> <p>2. The number of mergers and acquisitions successfully managed by the bidder in the past 15 years. (Maximum points:20)</p> <p>Bidder must provide reference letters from each client as proof of successfully managing mergers or acquisitions.</p> <p>If no reference letters are provided, no points will be awarded to the Bidder for this evaluation criteria.</p>		

Criteria	Sub-Criteria	Points Value	Weight
	<p>The number of mergers and acquisitions successfully managed by the bidder in the past 15 years.</p> <p>5 or more mergers or acquisitions have been successfully managed in the past 15 years: 20 points</p> <p>4 mergers or acquisitions have been successfully managed in the past 15 years: 15 points</p> <p>3 mergers or acquisitions have been successfully managed in the past 15 years: 10 points</p> <p>1-2 mergers or acquisitions have been successfully managed in the past 15 years: 5 points</p> <p>No mergers or acquisitions have been successfully managed in the past 15 years Zero points awarded.</p> <p>Total maximum points 40</p>		
Experience and Qualifications of Engagement Partner (Team Project Lead)	<p>Experience and Qualifications of Engagement Partner (Team Project Lead) will be evaluated in the following way.</p> <p>Evaluation Scoring Criteria:</p> <p>Detailed CV of the Project Team Lead, clearly indicating the Number of years of experience in managing mergers and acquisitions</p> <p>Above 10 years:30 points</p> <p>Above 8 - 10 years :25 points</p> <p>Above 6 - 8 years :20 points</p> <p>Above 4 - 6 years :15 points</p> <p>Above 2- 4 years :10 points</p> <p>1 – 2 year :5 points</p> <p>Maximum points: 30 points.</p> <p>If no detailed CV indicating the number of years of experience</p>	30	30%

Criteria	Sub-Criteria	Points Value	Weight
	the proposed Project Manager has in managing mergers and acquisitions is provided, zero points will be awarded to the bidder.		
Qualifications and Experience of Team members.	<p>The qualifications and experience of team members will be evaluated in the following way.</p> <p>Evaluation Scoring Criteria</p> <p>Finance & Accounting:</p> <ul style="list-style-type: none"> - 2 members are Qualified Chartered Accountant excluding the Project lead Manager. <p>Attach certified copies of qualifications and registration with SAICA. 5 points</p> <ul style="list-style-type: none"> - 1 team member is a Qualified Chartered Accountant CA(SA) excluding the Project lead Manager. <p>Attach certified copies of qualifications and registration with SAICA 2.5 points</p> <p>Technical /Engineering:</p> <ul style="list-style-type: none"> - 2 team members are Qualified and Registered Professional Engineers, with a B ENG or BSC Engineering Degree in Civil or Mechanical engineering. <p>Attach certified copies of qualification and proof of registration certificate with ECSA 5 points</p> <ul style="list-style-type: none"> - 1 team member is a Qualified and Registered Professional Engineer, with a B ENG or BSC Engineering Degree in Civil or Mechanical engineering. <p>Attach certified copies of qualification and proof of registration certificate with ECSA 2.5 points</p> <p>Legal:</p> <ul style="list-style-type: none"> - 2 team members are Advocate or Attorney, with LLB 	30	30%

Criteria	Sub-Criteria	Points Value	Weight
	<p>Attach qualifications, proof of registration with the Legal Practice Council and proof of enrollment at the High Court or any Higher Court. 5 points</p> <ul style="list-style-type: none"> - 1 team member is an Advocate or Attorney with an LLB qualification and registered with Legal Practice Council and enrolled with the High Court any other Higher Court. <p>Attach qualifications, proof of registration with the Legal Practice Council and enrollment with the High Court or any Higher Court 2.5 points</p> <p>Human Resources:</p> <ul style="list-style-type: none"> - 2 team members are Human Resources Management Specialist/Expert, with a Degree in HR or Industrial Psychology. Attach certified copies of qualifications <p>Attach certified copies of proof of registration with SABPP (South African Board for People Practices) 5 points</p> <ul style="list-style-type: none"> - One (1) team member is a Human Resources Management Specialist/Expert, with a Degree in HR or Industrial Psychology <p>Attach certified copies of qualifications 2.5 points</p> <p>Change Management:</p> <ul style="list-style-type: none"> - 2 Team members are Change Management Specialist/Expert with a Degree in HR or Industrial Psychology. Attach valid certified copies of qualifications <p>Attach valid certified copies of change management certificate from PROSCI and proof of registration with the Industrial Psychologist the Health and Professions Council of SA (HPCSA) of the Change Management specialist must be submitted. 5 points</p> <p>-1 Team members are Change Management Specialist/Expert with a Degree in HR or Industrial Psychology. Attach valid certified copies of qualifications</p>		

Criteria	Sub-Criteria	Points Value	Weight
	<p>-Attach valid certified copies of change management certificate from PROSCI and proof of registration with the Industrial Psychologist, the Health and Professions Council of SA (HPCSA) of the Change Management specialist must be submitted 2.5 points</p> <p>IT Management:</p> <ul style="list-style-type: none"> - 2 team members IT Specialist/Expert with a BSC Degree in IT. <p>Provide proof of registration with IITPSA (Institute of Information Technology Professionals South Africa) the recognized professional body for ICT Practitioners in South Africa. 5 points</p> <ul style="list-style-type: none"> - 1 team member is an IT Specialist/Expert with a BSC Degree in IT <p>Provide proof of registration with IITPSA (Institute of Information Technology Professionals South Africa) the recognized professional body for ICT Practitioners in South Africa 2.5 points</p> <p>Where no proof of qualifications, and no proof of registration with the required professional bodies is provided for each of the criteria listed above. Zero points will be awarded to the bidder for those specific criteria where no information was provided.</p>		

Phase 3: Evaluation of Price

The following formula must be used to calculate the points out of 80 for price in respect of an invitation for a tender with a Rand value equal to or below R50 million, inclusive of all applicable taxes:

$$PS = 80 (1 - PT - MNP / MINP)$$

Ps = Points scored for price of tender under consideration.

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender.

A maximum of 20 points may be awarded to a tender for the specific goal specified for the tender. The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places. Subject to section 2(1)(f) of the Act, the contract must be awarded to the tender, scoring the highest points.

Phase 4 Specific Procurement Goals

During this phase, bid proposals that passed phase 3 will be further evaluated based on the Preferential Procurement Regulations, 2022. These regulations will be used to evaluate the proposal as per the applicable threshold value.

Bid proposals will be evaluated based on the 80/20 preference points system in accordance with the PPPFA Act (Act no. 5 of 2000). Where a maximum of 80 points will be awarded in respect of price, a maximum of 20 points will be awarded for specific goals.

Points claimed will be according to a bidder's specific goals as indicated in Table 1 below:

Table 1: Specific goals for the tender and points claimed are indicated per the table below:

In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender, the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender.

The specific goals allocated points in terms of this tender	Number of points allocated (80/20 system)
Women Ownership	5
Disability Ownership	5
Youth Ownership	5
Location of enterprise (local equals province) e.g., Mpumalanga	2
B-BBEE status level contribution from level 1 to 2 which are QSE or EME	3
TOTAL SCORED POINTS	20

Specific goals” means specific goals as contemplated in section 2(1)(d) of the PPPFA Act which may include contracting with persons, or categories of persons, historically disadvantaged by unfair discrimination on the basis of race, gender and disability including the implementation of programmes of the Reconstruction of Development Programme as published in *Government Gazette* No. 16085 date 23 November 1994.

“Ownership” means the percentage ownership and control, exercised by individuals within an enterprise.

“Disability” means, in respect of a person, a permanent impairment of a physical, intellectual, or sensory function, which results in restricted, or lack of, ability to perform an activity in the manner, or within the range, considered normal for a human being.

- i. A blind person (in terms of the Blind Persons Act, 1968 (Act no.26 of 1968);
- ii. A deaf person, whose hearing is impaired to such an extent that he/she cannot use it as a primary means of communication;
- iii. A person who, as a result of permanent disability, requires a wheelchair, caliper or crutch to assist him/her to move from one place or another;
- iv. A person who requires an artificial limb; or
- v. A person who suffers from a mental illness (in terms of the Mental Health Act, 1973 (Act no. 18 of 1973).

"Youth" means, in respect of a person younger than 35 years of age.

"Location of enterprise" Local equals province. Where a project cuts across more than one province, the bidder may be located in any of the relevant provinces to obtain the points.

Women, disability, and youth will be measured by calculating the pro-rata percentage of ownership of the bidding company which meets the criterion. E.g., Company A has five shareholders each of whom own 20% of the company. Three of the five shareholders meet the criterion, i.e., they are women/disability/youth. Therefore, this bidder will obtain 60% of the points allowable for this goal.

Documents required for verification of points allocated will be:

Specific Goal	Requires Proof Documents
Women Ownership	Full CSD Report
Disability Ownership	Full CSD Report
Youth Ownership	Full CSD Report
Location of enterprise	Full CSD Report
B-BBEE status level contribution from level 1 to 2 which are QSE or EME	Valid B-BBEE certificate/sworn affidavit Consolidated B-BBEE certificate in cases of Joint Ventures Full CSD Report

10. Enquiries

Any enquiries regarding bidding procedures may be directed to the –
 Department of Water and Sanitation WTE
 Bid Office, Tel: 012 336 6562/7780/8241/7596.
 Email: bidenquirieswte@dws.gov.za

Or

for technical information –
 Mr. Bongani Ngubane
 Cell: 078 646 5351
 Email: NgubaneB@dws.gov.za

Duration of Assignment

The contract period will be 18 months

SUBMISSION OF PROPOSALS

Note that attendance of a compulsory clarification meeting is required.

Two copies (one original and one copy) of the proposal should be deposited into the tender box at the entrance of Zwamadaka building, 185 Francis Baard Street, Pretoria, 0001 which is identified as the tender box of the DEPARTMENT OF WATER AND SANITATION before 11:00 on the closing date: 27 August 2025.

The envelope should be marked:

"DEPARTMENT OF WATER AND SANITATION,
DWS07-0725WTE: APPOINTMENT OF A PROFESSIONAL SERVICE PROVIDER FOR THE
TRANSITIONAL PERIOD AND OPERATIONALISING OF THE NATIONAL WATER RESOURCES
INFRASTRUCTURE (NWRIA)